

# Welfare-to-Work 15-Percent WtW Grant Program On-Site Monitoring Guide

Prepared By Compliance Review Division August 2001

# 15-PERCENT WELFARE TO WORK (WtW) PROGRAM ON-SITE MONITORING GUIDE

#### **TABLE OF CONTENTS**

| PREFACE - BACKGROUND AND INSTRUCTIONS   | Page | 3 |
|---|------|---|
| SECTION I - PROGRAM OPERATIONS  | Page | 4 |
| A. RECRUITMENT/REFERRAL B. ELIGIBILITY C. ASSESSMENT/INDIVIDUALIZED STRATEGY D. CASE MANAGEMENT E. WTW ACTIVITIES |      |   |
| ATTACHMENTS:  |      |   |

- 1. CASE FILE REVIEW WORKSHEET
- 2. CASE FILE REVIEW ISSUES SUMMARY WORKSHEET
- 3. SUBRECIPIENT MONITOR WORKSHEET
- 4. WORK ACTIVITY WORKSHEET

Rev. 8/01 Page 2 of 10

### PROGRAM ON-SITE MONITORING GUIDE

## **Background and Instructions**

The purpose of this guide is to provide the monitor with information to conduct an on-site review of the Subgrantee's Welfare to Work (WtW) program operations. As stated in the transmittal letter, the monitor will monitor for compliance with applicable federal and state laws, regulations, and policies related to WtW. The review will consist of interviews with Subgrantee staff and participants, a review of WtW participant case files, a review of eligibility policies and procedures and any other pertinent information needed to review the Subgrantee's 15-Percent WtW grant.

If the Subgrantee has any questions about the guide or the review please contact your monitor or their supervisor at the following phone numbers referenced below.

| The following block is to be completed by CRD staff, prior to mailing to the Subgrantee |       |  |  |  |  |
|---|-------|--|--|--|--|
| Subgrantee:   |       |  |  |  |  |
| Executive Director/Administrator:   |       |  |  |  |  |
| Contact Person:   | Phone |  |  |  |  |
| CRD Monitor:  | Phone |  |  |  |  |
| CRD Supervisor:   | Phone |  |  |  |  |

Rev. 8/01 Page 3 of 10

#### I. PROGRAM OPERATIONS

# A. RECRUITMENT/REFERRAL 1. Describe the Subgrantee's recruitment/referral process. **B. ELIGIBILITY** Obtain and review a copy of the Subgrantee's eligibility policies and procedures. 1. How does the Subgrantee ensure that WtW eligibility determination is based on information current at the time the participant is enrolled into the WtW program. (6 months) [20 CFR 645.214] 2. Does the Subgrantee's eligibility procedures include the following: [WtW Directive WD01-6] Presumptive eligibility determination Personal responsibility contract Acceptable documentation for self-attestation Local definitions for significant barriers to self-sufficiency

Local definitions for characteristics associated with and long term welfare

Rev. 8/01 Page 4 of 10

dependency

Local definitions for full time employment

| the p<br>deve<br>NCF          | Subgrantee's whose program serves non-custodial parents (NCP) what are policies and procedures for determining eligibility. <b>Note:</b> Subgrantees must elop written procedures that describe how preference will be provided to 2's and how other NCPs eligibles will be served.  EFR 645.212(c)(20(I); 645.214; 645.215(a) and WtW Directive WD01-6]  |
|-------------------------------|---|
|                               |   |
| follo<br>serv<br>how<br>eligi | at mechanisms does the subgrantee have in place to coordinate with the wing agencies in determining WtW participant eligibility and coordination of ices for NCPs. <b>Note</b> : Subgrantees must have a written policy that addresses it will work with the organizations listed below to facilitate exchange of bility information. [20 CFR 645.214(b)(1), 645.215 and WtW Directive WD01-6]  CWD |
| (b)                           | Local Child Support Services  |
|                               |   |
| (c)                           | Local Domestic Violence Prevention and Intervention Organizations   |
|                               |   |
|                               | What follows eligil (a)   |

Rev. 8/01 Page 5 of 10

| 5. | How does the Subgrantee ensure that no more than 30-percent of its allotted WtW funds are spent on other eligibles. [20 CFR 645.211] |  |  |  |  |
|----|--|--|--|--|--|
|    |  |  |  |  |  |
|    |  |  |  |  |  |
|    |  |  |  |  |  |

6. Please list the documentation the Subgrantee collects and maintains to verify WtW participant eligibility.

| ELIGIBILITY FACTOR                              | DOCUMENT(S) REQUIRED FOR VERIFICATION |
|---|---------------------------------------|
| TANF/CalWorks Assistance                        |                                       |
|   |                                       |
|   |                                       |
| Non-Custodial Parent                            |                                       |
| 1. Unemployed                                   |                                       |
| 2. Underemployed                                |                                       |
| 3. Difficulty Paying Child Support              |                                       |
| Characteristics associated with Long-Term       |                                       |
| Welfare dependence                              |                                       |
| Significant barriers to self-sufficiency (local |                                       |
| definition policies)                            |                                       |
|   |                                       |
| Foster-care for youth age 18-24                 |                                       |
|   |                                       |
| Custodial parent with income below 100% of      |                                       |
| poverty line.                                   |                                       |

#### C. ASSESSMENT/INDIVIDUALIZED STRATEGY

Obtain and review a copy of the Subgrantee assessment form and the instructions used for completion.

| 1. | How does the Subgrantee assess the WtW participant's skills, prior work experience, and employability? Does the Subgrantee coordinate with CWD so that the assessments do not duplicate CWD. [20 CFR 645.225(b)]                                 |  |  |  |  |  |
|----|--|--|--|--|--|--|
|    |  |  |  |  |  |  |
| 2. | How does the Subgrantee use the TANF individual responsibility plan (IRP), or a WIA individual employment plan (IEP) for each participant to develop an individualized strategy for transition into unsubsidized employment. [20 CFR 645.225(c)] |  |  |  |  |  |
|    |  |  |  |  |  |  |
|    |  |  |  |  |  |  |
| 3. | How does the Subgrantee ensure that WtW participants are receiving appropriate WtW activities and services based on their needs and the information contained in their assessments or individual strategies? [20 CFR 645.225]                    |  |  |  |  |  |
|    |  |  |  |  |  |  |
|    |  |  |  |  |  |  |
|    |  |  |  |  |  |  |
|    |  |  |  |  |  |  |

Rev. 8/01 Page 7 of 10

# D. CASE MANAGEMENT

| 1. | What system has the Subgrantee implemented to share case management information and responsibilities of its WtW participants with CWD. [20 CFR 645.430] |
|----|---|
|    |   |
|    |   |
|    |   |
| 2. | How often do case managers contact WtW participants in employment activities and how are those contacts documented?                                     |
|    |   |
|    |   |
|    |   |
|    |   |

#### **E. WtW ACTIVITIES**

1. Briefly describe how the Subgrantee has implemented the provision of applicable WtW activities as stated in its local plan/proposal or subgrant. [20 CFR 645.220]

| WtW ACTIVITY/SERVICE                               | DESCRIPTION OF ACTUAL ACTIVITIES/SERVICES |
|--|---|
| JOB READINESS                                      |   |
| VOCATIONAL EDUCATIONAL TRAINING OR<br>JOB TRAINING |   |
| EMPLOYMENT ACTIVITIES                              |   |
| JOB PLACEMENT SERVICES                             |   |
| POST EMPLOYMENT                                    |   |
| JOB RETENTION AND SUPPORT SERVICES                 |   |
| INDIVIDUAL DEVELOPMENT ACCOUNTS                    |   |

Rev. 8/01 Page 9 of 10

| 2. | How does the Subgrantee determine that job retention services and support services provided to WtW participants are not otherwise available from other sources? [20 CFR 645.220(f)] |
|----|---|
| 3. | If the Subgrantee provides substance abuse treatment with WtW funds, how does it ensure that those funds are not used for medical treatment? [20 CFR 645.220(f)(2)]                 |
|    |   |
| 4. | What services, if any, has the Subgrantee contracted out?   |
|    |   |
|    |   |

#### 15% WtW CASE FILE REVEW WORKSHEET

| Sub  | grantee:  | _Mo       | nitor:  |                                       |  |  |  |
|------|---|-----------|---|---------------------------------------|--|--|--|
| ı    | PARTICIPANT DATA  |           |   |                                       |  |  |  |
|      | 1 Participant Name:   |           | 2 Social Security Number  | 3 Enrollment Date:                    |  |  |  |
| II   | ELIGIBILITY Section 645.212 of 20 CFR   | Se        | ection 645.213 of 20 CFR  |                                       |  |  |  |
|      | 4 PRIMARY ELIGIBILITY PROVISION   | 5         | 30 % ELIGIBILI  | TY PROVISION                          |  |  |  |
|      | Current TANF Recipient (30 months or more)  |           | Current TANF Recipient  |                                       |  |  |  |
|      | ☐ Is within 12 months or less of reaching lifetime TANF   |           | AND meets one of the following                                    | lowing:                               |  |  |  |
|      | assistance  |           | ☐ Dropped out of school   |                                       |  |  |  |
|      | <ul> <li>☐ Reached lifetime TANF assistance</li> <li>☐ Noncustodial Parent of a minor that is unemployed.</li> </ul>                  |           | <ul><li>☐ Teenage pregnancy</li><li>☐ Poor work history</li></ul> |                                       |  |  |  |
|      | underemployed, or is having difficulty paying child support   |           |   | teristics associated with or          |  |  |  |
|      | AND meets one of the following:   |           | predictive of long-term   |                                       |  |  |  |
|      | ☐Minor child or custodial parent of the NCP Child   | (Specify) |   |                                       |  |  |  |
|      | has received TANF 30 mos or more or is within 12  |           |   | nificant barriers to self-sufficiency |  |  |  |
|      | months or less of reaching lifetime TANF assistance   |           | 18 years of age   | ved foster care before attaining      |  |  |  |
|      | ☐Minor child is eligible for or is receiving TANF ☐Minor child received TANF in the 12 mos period prior to                            |           |   | ome below 100% of the poverty         |  |  |  |
|      | eligibility determination but no longer on TANF   |           | line  | one below 100% of the poverty         |  |  |  |
|      | Minor child is eligible for or is receiving assistance under  |           |   |                                       |  |  |  |
|      | the Food Stamp program, Supplemental Security   |           |   |                                       |  |  |  |
|      | Income program, Medicaid, or the Children's Health  |           |   |                                       |  |  |  |
|      | Insurance Program   |           |   |                                       |  |  |  |
|      | and<br>☐ Enter into a Personal Responsibility Contract?   |           |   |                                       |  |  |  |
|      | Documentation Reviewed:   | Doc       | umentation Reviewed:  |                                       |  |  |  |
|      | Eligibility based on current information?  Yes No   | Elig      | bility based on current information                               | on? 🗌 Yes 🗌 No                        |  |  |  |
|      | (6 months prior to eligibility) Date  | (6 m      | nonths prior to eligibility) Date _                               |                                       |  |  |  |
| III  | ASSESSMENT & INDIVIDUALIZED STRATEGY Section 645.225 (b)  | ) of 20   | ) CFR   |                                       |  |  |  |
|      | 6 Assessment Date (found on enrollment form):   | ISS       | Date:   |                                       |  |  |  |
|      | (Note type of assessment conducted and documentation reviewed)  |           | Occumentia med Chille   |                                       |  |  |  |
|      | Basic Skills Math   | Η         | Occupational Skills   |                                       |  |  |  |
|      | Prior Work  | 片         | EmployabilityAptitudes  |                                       |  |  |  |
|      | ☐ Interests   | Ħ         | Supportive Service Needs  |                                       |  |  |  |
|      | Check this box if it appears that no assessment was conducted a   | and p     | ovide explanation.  |                                       |  |  |  |
| IV   | JOB READINESS ACTIVITIES Section 645.220 (a) of 20 CFR  |           |   |                                       |  |  |  |
|      | 7 Activities financed through: ☐ Job Voucher or   |           | ☐ Contract  |                                       |  |  |  |
|      | ☐ Job Search ☐ Job Club ☐ Resume Writing ☐ Interview  | wing :    | Skills   Self-Employment Pr                                       | eparation                             |  |  |  |
| V    | PRE-EMPLOYMENT ACTIVITIES Section 645.220 (b) of 20 CFR   |           | =   |                                       |  |  |  |
| .,,  | 8 Up to six months of Vocational Educational Training   | L         | Job Training  |                                       |  |  |  |
| VI   | EMPLOYMENT ACTIVITIES Section 645.220 (c) of 20 CFR   |           | On-the-Job Training (public or                                    | ariyata amplayara)                    |  |  |  |
|      | <ul> <li>Gommunity Service (public or private non-profit employers)</li> <li>Work Experience (public or private employers)</li> </ul> |           | Job Creation  | onvate employers)                     |  |  |  |
|      |   | _         | lo If no, explain_  |                                       |  |  |  |
| VII  | JOB PLACEMENT SERVICES Section 645.220 (d) of 20 CFR  |           |   |                                       |  |  |  |
|      | 10 Activities financed through:   |           | f voucher, was 50% held back?                                     | ☐ Yes ☐ No                            |  |  |  |
|      |   |           | If no, explain.   |                                       |  |  |  |
| VIII | POST-EMPLOYMENT ACTIVITIES Section 645.220 (e) of 20 CFR  |           |   |                                       |  |  |  |
|      |   |           | d Language (ESL) Training   |                                       |  |  |  |
|      | ☐ Occupational Skills Training ☐ Other (Specify) Activity concurs with assessment and MIS? ☐ Yes ☐ No                                 |           |   |                                       |  |  |  |
| IX   | JOB RETENTION/SUPPORTIVE SERVICES/INDIVIDUAL DEVELO   |           |   | ) (f) & (a) of 20 CFR                 |  |  |  |
|      | 12 Transportation Assistance Substance Abuse Trea   |           |   | re Assistance                         |  |  |  |
|      | ☐ Emergency Housing Assistance ☐ Individual Developmen  | nt Acc    | ounts Other (S  | pecify)                               |  |  |  |
|      | Do services concur with assessment and MIS? ☐ Yes ☐ No If no  | o, exp    | lain.   |                                       |  |  |  |
|      | Are services necessary, reasonable and allowable?   Yes   No  | )         |   |                                       |  |  |  |
| Х    | JOB PLACEMENT INFORMATION   |           |   |                                       |  |  |  |
|      | 13 Date Entered Unsubsidized Employment:  |           |   |                                       |  |  |  |
|      | Employer Name:  |           |   |                                       |  |  |  |
|      | Hours per Week:   | \         | Vages per Hour:   |                                       |  |  |  |
|      |   | _         | · · · · · · · · · · · · · · · · · · ·                             |                                       |  |  |  |
|      |   |           |   |                                       |  |  |  |

Rev. 8/01 Page 1 of 1

# WELFARE-TO-WORK 15-PERCENT GRANT PROGRAM CASE FILE REVIEW ISSUES SUMMARY

| SUBGRANTEE:  TYPES OF ISSUES: ELIGIBILITY  ASSESSMENT/ISS |     | CRD MONITOR:                  |                         |   | D.         | ATE:   |                    |
|---|-----|-------------------------------|-------------------------|---|------------|--|--------------------|
|   |     | JOB READINESS<br>EMPLOYMENT A | ACTIVITIES<br>CTIVITIES | JOB RETENTION/SUPPORTIVE SERVICES INDIVIDUAL DEVELOPMENT ACCOUNTS |            | POST EMPLOYMENT ACTIVITIES PRE-EMPLOYMENT ACTIVITIES |                    |
| #   | PAF | RTICIPANT NAME                | E & SSN                 | TYP   | E OF ISSUE | V  | WHAT IS THE ISSUE? |
| 1.  |     |                               |                         |   |            |  |                    |
| 2.  |     |                               |                         |   |            |  |                    |
| 3.  |     |                               |                         |   |            |  |                    |
| 4.  |     |                               |                         |   |            |  |                    |
| 5.  |     |                               |                         |   |            |  |                    |
| 6.  |     |                               |                         |   |            |  |                    |
| 7.  |     |                               |                         |   |            |  |                    |
| 8.  |     |                               |                         |   |            |  |                    |
| 9.  |     |                               |                         |   |            |  |                    |
| 10.   |     |                               |                         |   |            |  |                    |

# SUBRECIPIENT WtW 15-PERCENT GRANT MONITORING REPORT REVIEW TABLE

| Subrecipient Name: |         | Date Completed: | CRD Mo | onitor: |  |
|--------------------|---------|-----------------|--------|---------|--|
|                    | Doto of |                 |        |         |  |

| Entity Reviewed and<br>Type of Review | Date of<br>Review and<br>Date Report<br>Issued | List all the Issues Identified | CA<br>Requested<br>(Y/N) | Due Dates<br>Requested<br>(Specify) | CA<br>Performed<br>(Y/N) | Date<br>Follow-Up<br>Conducted |
|---------------------------------------|--|--------------------------------|--------------------------|-------------------------------------|--------------------------|--------------------------------|
|                                       |  |                                |                          |                                     |                          |                                |
|                                       |  |                                |                          |                                     |                          |                                |
|                                       |  |                                |                          |                                     |                          |                                |
|                                       |  |                                |                          |                                     |                          |                                |
|                                       |  |                                |                          |                                     |                          |                                |
|                                       |  |                                |                          |                                     |                          |                                |
| Comments:                             |  |                                |                          |                                     |                          |                                |

# WORK ACTIVITY EMPLOYER WtW 15-PERCENT GRANT MONITORING REPORTS REVIEW TABLE

| Date Completed:   |                   |                          |  |  | C                             | RD Monitor: _                              |                       |  |                                 |
|-------------------|-------------------|--------------------------|--|--|-------------------------------|--|-----------------------|--|---------------------------------|
| Employer Reviewed | Date of<br>Review | Date<br>Report<br>Issued | Reviewed<br>Amounts<br>Claimed*<br>(Y/N) | Reviewed<br>Training<br>Provided*<br>(Y/N) | Issues<br>Identified<br>(Y/N) | Corrective<br>Action<br>Requested<br>(Y/N) | Due Date<br>Requested | Corrective<br>Action<br>Performed<br>(Y/N) | Follow-Up<br>Conducted<br>(Y/N) |
|                   |                   |                          |  |  |                               |  |                       |  |                                 |
|                   |                   |                          |  |  |                               |  |                       |  |                                 |
|                   |                   |                          |  |  |                               |  |                       |  |                                 |
|                   |                   |                          |  |  |                               |  |                       |  |                                 |
|                   |                   |                          |  |  |                               |  |                       |  |                                 |
|                   |                   |                          |  |  |                               |  |                       |  |                                 |
| Comments:         |                   |                          |  | <u>'</u>                                   |                               | •  |                       |  |                                 |

Rev. 8/01 Page 1 of 1

<sup>\*</sup>Info. may be contained in either the Subgrantee's Monitoring Guide, Monitoring Reports, or other documentation